



Bell Potter Conference

May 2025

Important notice and disclaimer

This presentation and these materials (together the "Presentation") have been prepared by Perenti Limited ABN 95 009 211 474 (ASX:PRN) ("Perenti") as a summary of Perenti's operations and results for the purposes of a presentation to existing or potential investors in Perenti. By participating in this Presentation or reviewing or retaining these materials, you acknowledge and represent that you have read, understood and accepted the terms of this Important Notice and Disclaimer.

This Presentation should be read in conjunction with Perenti's periodic and continuous disclosure announcements that have been lodged by Perenti with the Australian Securities Exchange ("ASX").

This Presentation is not intended as an offer, invitation, solicitation or recommendation with respect to the purchase or sale of any security in the United States or any other jurisdiction.

This Presentation may contain forward looking statements concerning projected earnings, revenue, growth, order book, pipeline, outlook or other matters ("Projections") for the financial year ending 30 June 2025 or beyond. Any such Projections are based on assumptions which may differ materially from the actual circumstances which may arise. Actual results may differ from Projections and such variations may be material. You should not place undue reliance on any Projections, which are based only on information currently available to Perenti. Perenti undertakes no obligation to update any Projections for events or circumstances that occur subsequent to the date of this Presentation or to keep current any of the information provided. Past performance is no guarantee of future performance.

Recipients of this Presentation are advised that the information contained in this Presentation is not legal, tax, accounting, investment or financial product advice and should not be used as the basis for making investment decisions or other decisions in relation to Perenti or its securities.

This Presentation is not a disclosure document, is for information purposes only and does not constitute an offer to issue, or arrange to issue, securities or other financial products. Perenti has no obligation to tell recipients if it becomes aware of any inaccuracy in or omission from the information in this Presentation. This Presentation has been prepared without taking into account the investment objectives, financial situation or particular needs of any particular person.

You should consult your own advisors as to legal, tax, financial and related matters and conduct your own investigations, enquiries and analysis concerning any transaction or investment or underwriting or other decision in relation to Perenti.

This Presentation, including opinions set out in it, is based on information compiled or prepared by Perenti from sources believed to be reliable, although such information has not been verified in all instances. No representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of the information, opinions or conclusions contained in this Presentation. To the maximum extent permitted by law, none of Perenti, its directors, employees, advisors or agents, nor any other person, accepts any liability, including without limitation any liability arising out of fault or negligence, for any loss arising from the use of the information contained in this Presentation. In particular, no representation or warranty, express or implied, is given as to the accuracy, completeness, likelihood of achievement or reasonableness of any forecasts, projections or prospects referred to in this Presentation.

This Presentation may use non-IFRS financial information including EBITDA, EBITDA margin, EBIT(A), EBIT(A) margin, EBIT, NPAT(A) (as well as the same measures stated on an underlying basis), net debt. These measures are used to measure both group and operational performance. A reconciliation of non-IFRS financial information to IFRS financial information is included in the presentation. Non-IFRS measures have not been subject to audit or review. Certain of these measures may not be comparable to similarly titled measures of other companies and should not be construed as an alternative to other financial measures determined in accordance with Australian accounting standards.

\$ refers to Australian Dollars.

Who we are, what we do



Our Purpose is to create enduring value and certainty for our people, our clients and the communities in which we operate. Through effective management of our portfolio of businesses we are focused on safely generating consistent and strong cash flows to deliver superior shareholder returns and support long-term growth.

CONTRACT MINING











- Globally leading underground mining contractor.
- Strong history of delivery for clients in Australia, Africa and North America.
- Deep technical expertise and skilled workforce.



COUNTRIES







UNDERGROUND



10,000 PEOPLE

DRILLING SERVICES













- Globally leading drilling services provider.
- Well positioned to benefit from increased drilling activity.
- Specialist drilling services with minimal crossover between brands.

MINING SERVICES









- A portfolio of businesses, including low capital intensity services.
- idoba product development focusing on underground mine simulation and life of mine solutions.



1H25 | In-line with expectations



REVENUE

\$1.73B

▲ 6% on 1H24

LEVERAGE²

0.9x

Flat vs 1H24

EBITDA

\$323M

▲ 3% on 1H24

INTERIM DIVIDEND

3.0c

▲ 50% on 1H24

EBIT(A)

\$155M

▲ 5% on 1H24

NPAT(A)¹

\$82M

▲ 4% on 1H24

- Revenue of \$1,730 million in 1H25 exceeds the previous record from 2H24.
- EBITDA, EBIT(A) and NPAT(A) have all increased in-line with the expected 1H/2H skew.
- Confidence in full year cash generation, allowed the declaration of an interim dividend of 3.0cps.
- Full year guidance has been reaffirmed, with second half tailwinds benefiting all divisions.
- Recent contract wins at Agnew and Obuasi add to work in hand, and several commercial items will contribute positively to the second half.

Note: EBITDA, EBIT(A) and NPAT(A) are underlying and EBIT(A) and NPAT(A) are before amortisation of Customer Related Intangibles.

^{1.} NPAT(A) is presented in 100% terms before accounting for Non-Controlling Interests (NCIs)/minority interests.

^{2. 1}H25 Leverage is defined as Net Debt / last twelve months underlying EBITDA.

^{8.} Free cash flow (FCF) is defined as Net Cash inflow from operating activities after interest, tax and net of all capital expenditure.

Global portfolio positioned to capitalise on increasing demand



Underground Mining

- Declining grades, deeper deposits & increasing geological complexity means mining is increasingly going underground.
- Mining orebodies underground requires skilled operators and technical capability.
- Barminco and AUMS are recognised industry experts in underground hard-rock mining.
- Underground mining has a lower surface footprint, reducing environmental and social impacts.



North American Opportunity

- The North American market is the largest hard rock underground market in the world.
- Nevada Gold Mines (Barrick 61.5%, Newmont 38.5%) runs the largest gold-producing complex in the world.
- The contract with NGM is the first USA job for Barminco and an opportunity to demonstrate our underground capability.
- The opportunity to expand both within this project (NGM) and other North American underground projects is significant.



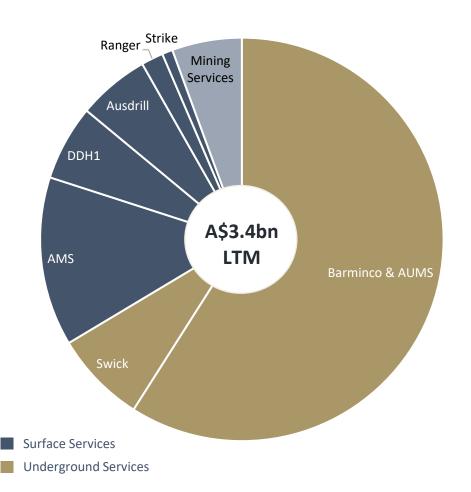
Drilling Activity Upside

- Production drilling performed by Swick, Ausdrill and Ranger remains strong.
- Exploration activity is expected to increase towards the end of FY25.
- As a global leader, Perenti Drilling Services is positioned to benefit from increased activity.



Business scale is critical in mining services





ATTRACTIVENESS OF UNDERGROUND MINING

- Underground mining requires specialized equipment, experienced operators and mature procedures to deliver safe operations. In combination these serve as significant barriers to entry.
- Mines are progressively getting deeper so the need for specialists is becoming increasingly important.
- The initial capital requirements for underground mining are significantly lower than surface mining.
- Scale and diversification across multiple countries and projects reduces sensitivity to any single project.
- Some of our services require specialist certification and mine site accreditation helping create additional barriers to entry for potential competitors.

Consistent cash generation enabling returns to shareholders

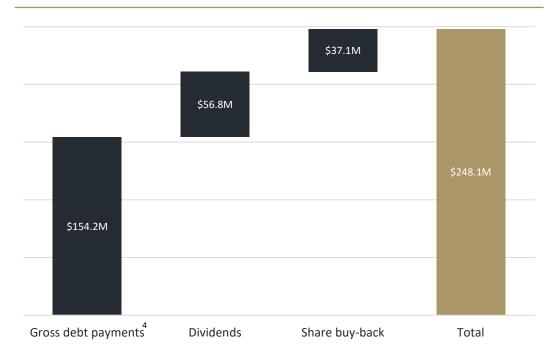


Perenti's scale is now delivering reliable free cash flow¹. This enables significant returns to shareholders and further reduction in gross debt.

- During calendar year 2024, ~\$250 million was allocated to either debt reduction², dividends, or the share buy-back.
- Management remains focused on driving tangible returns to shareholders through effective capital allocation.

UNDERLYING EBITDA AND FREE CASH FLOW (FY21 – FY25e) ### Underlying EBITDA (LHS) ### Free cash flow (RHS) ### \$103M ### \$103M ### \$117M ### \$103M ### \$100M

LTM GROSS DEBT PAYMENTS, DIVIDENDS AND SHARE BUYBACK



^{1.} Free cash flow is defined as operating cash after interest, tax, and net of all capital expenditure.

^{2.} Gross debt LTM movement (31 December 2023 – 31 December 2024): Net cash repayments of \$154 million, \$1 million other movement, offset by FX impact of \$68 million.

^{3.} FY25e Underlying EBITDA figure is indicative and not to scale.

^{1.} LTM net cash payments of borrowings and lease liabilities, excluding FX impact and other movements.

FY25 Guidance | Positioned well for FY26



\$3.4B TO \$3.6B

Revenue

\$325M to \$345M EBIT(A)

0.6x to 0.7x Leverage¹

~\$330M Capex²

>\$150M Free Cash Flow³

Upcoming Catalysts

- Work in Hand growth from existing project renewals and expansions.
- Increasing work in hand and \$15.5B pipeline of opportunities from both new and existing projects
 - North America opportunity headlined by Nevada Gold Mines, with other existing projects also under consideration for expansions in scope,
 - Recent wins/expansions at Agnew, Obuasi, Dalgaranga, Duketon and Bonnie Vale illustrate the strong competitive position,
 - Several attractive tendering opportunities remain in Africa for reputable clients.
- Drilling Services is performing well even in a challenging exploration market and set for upside.
- Strengthening balance sheet and returning money to shareholders via dividends and share buyback.

Note: All figures are on 100% basis and based on underlying results

Leverage is defined as Net Debt / Underlying EBITDA

[.] Capex is defined as Net Capex which is stay in business capital plus growth capital, net of proceeds from disposal of fleet and assets.

Free cash flow is defined as operating cash after interest, tax, and net of all capital expenditure.

