

IMPORTANT NOTICE AND DISCLAIMER



This presentation has been prepared by Rubicon Water Limited (Company) to provide summary information about the Company and its associated entities which carry on the business of designing and manufacturing respiratory protection equipment as at the date of this presentation, and the information in this presentation remains subject to change without notice. The Company has no obligation to update or correct this presentation.

This presentation is not a prospectus or other form of disclosure document under the Corporations Act 2001 (Cth) (Corporations Act) and does not contain all the information which would be required to be disclosed in a prospectus or other disclosure document. The information presented in this presentation may differ materially from that presented in any disclosure document prepared in connection with any offer of securities.

The information contained in this presentation is for information purposes only. It is intended only for Recipients (as defined below) to whom it is delivered personally by or on behalf of the Company. The information contained in this presentation is of general background and does not purport to be complete. The information contained in this presentation does not constitute investment or financial product advice (nor taxation or legal advice) and is not intended to be used as the basis for making an investment decision. In providing this presentation, the Company has not considered the objectives, financial position or needs of any particular Recipients.

The information in this presentation is strictly confidential and is intended for the exclusive benefit of the Recipient to which it is presented. It may not be reproduced, disseminated, quoted or referred to, in whole or in part, without the express consent of the Company. By accepting the invitation and attending this presentation you agree to keep this presentation private and confidential, not to disclose any of the information contained in this presentation to any other person and not to copy, use, publish, record, disclose, disseminate or reproduce the information in this presentation to any party, in whole or in part, without the prior written consent of the Company, which may be withheld in its absolute discretion. Distribution of this presentation may be restricted or prohibited by law. Any failure to comply with such restrictions may constitute a violation of applicable securities law.

This presentation is being provided to you (Recipient) on the basis that you are, and you represent and warrant that:

— if you are in Australia, you are the holder (or representative of a holder) of an Australian financial services licence and are also a "professional investor" or "sophisticated investor" (as those terms are used in section 708(11) and section 708(8) respectively of the Corporations Act and are also, in each case, a "wholesale client" (as defined in section 761A of the Corporations Act); or

— if you are outside Australia, you are a person to whom the provision of the information in this presentation is permitted by laws of the jurisdiction in which you are situated without the need for registration, lodgement or approval of a formal disclosure document or any other filing or formality in accordance with the laws of that foreign jurisdiction.

If you are not such a person, you are not entitled to read or attend this presentation, and must notify the Company immediately and promptly return this presentation to the Company and destroy all copies, whether held in electronic or printed form or otherwise, without retaining any copies.

NO LIABILITY

While care has been taken in preparing the information in this presentation, no representation or warranty, express or implied, is made as to the currency, accuracy, reliability, completeness or fairness of the information, opinions and conclusions contained in this presentation. None of the Company, its related bodies corporate (as defined in the Corporations Act), shareholders or affiliates, nor any of their respective officers, directors, employees, affiliates, partners, representatives, consultants, agents or advisers (including, without limitation, none of the advisers nor their related bodies corporate (as defined in the Corporations Act), shareholders or affiliates, nor any of their respective officers, directors, employees, affiliates, partners, representatives, consultants, agents or advisers, together the "Advisers") (each a Limited Party) guarantees or makes any representations or warranties, express or implied, as to or takes responsibility for, the currency, accuracy, reliability, completeness or fairness of this presentation nor the information, opinions and conclusions contained in this presentation. The Company does not represent or warrant that this presentation is complete or that it contains all material information about the Company. To the maximum extent permitted by law, each Limited Party expressly disclaims any and all liability (whether direct, indirect, consequential or contingent), including, without limitation, any liability arising out of fault or negligence on the part of any person, for any expenses, damages, costs or loss arising from the use of information contained in this presentation including representations or warranties or in relation to the accuracy or completeness of the information, statements, opinions or matters, express or implied, contained in, arising out of or derived from, or for omissions from, this presentation including, without limitation, any financial information, any estimates or projections and any other financial information derived therefrom. The Company has not carried out due diligence investigations in connection with the preparation of this presentation, nor has it verified any of the contents of this presentation. You must consider your own financial situation, objectives and needs and conduct your own independent investigations, assessments and enquiries, including obtaining investment, legal, tax, accounting and other such advice as you consider necessary or appropriate. This presentation should not be relied on by the recipient in considering the merits of any particular transaction.

IMPORTANT NOTICE AND DISCLAIMER



None of the Advisers have authorised, permitted or caused the issue or lodgement, submission, dispatch or provision of this presentation and there is no statement in this presentation which is based on any statement made by any of the Advisers. To the maximum extent permitted by law, each of the Advisers expressly disclaims all liabilities in respect of, and make no representations regarding, and take no responsibility for, any part of this presentation.

None of the Company nor any of the other Limited Parties act or are responsible as a fiduciary to you, your directors, officers, employees, affiliates, partners, representatives, consultants, agents, advisers, securityholders, creditors or any other person. You and each of the Company and the other Limited Parties expressly disclaim any fiduciary relationship. The Company and the other Limited Parties are relying on you complying with this important notice and disclaimer and on the truth and accuracy of the representations, warranties, undertakings and acknowledgments given by you.

FUTURE PERFORMANCE

This presentation may contain certain forward looking statements, forecasts, estimates, projections and comments about future events, including the Company's expectations about the performance of its businesses and certain strategic transactions. Forward looking statements can generally be identified by the use of forward looking words such as, "expect", "anticipate", "likely", "intend", "should", "could", "may", "predict", "plan", "propose", "will", "believe", "forecast", "estimate", "goals", "aims", "target" and other similar expressions within the meaning of securities laws of applicable jurisdictions. Indications of, and guidance or outlook on, future earnings or financial position or performance are also forward looking statements. Forward looking statements involve inherent risks and uncertainties, both general and specific, and there is a risk that such predictions, forecasts, projections and other forward looking statements will not be achieved. A number of important factors could cause the Company's actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward looking statements, and many of these factors are beyond the Company's control. Any forward looking statements are provided as a general guide only, and should not be relied on as an indication or quarantee of future performance and involve known and unknown risks, uncertainty and other factors, many of which are outside the control of the Company. As such, undue reliance should not be placed on any forward looking statement. Past performance is not necessarily a guide to future performance and no representation or warranty is made by any person as to the likelihood of achievement or reasonableness of any forward looking statements, forecast financial information or other forecast. Nothing contained in this presentation nor any information made available to you is, or shall be relied upon as, a promise, representation, warranty or guarantee as to the past, present or the future performance of the Company.

None of the Company, or any other Limited Party, makes any representation or warranty as to the accuracy of any forward looking statements contained in this presentation. Forward looking statements speak only as at the date of this presentation and the Limited Parties disclaim any obligations or undertakings to release any update of, or revisions to, any forward looking statements in this presentation.

THIS IS NOT AN OFFER OR FINANCIAL PRODUCT ADVICE

This presentation is not, and does not constitute, an offer to sell, or the solicitation of an offer to buy, invitation or recommendation to purchase any securities or other investment products in the United States or in any other jurisdiction and neither this presentation, nor any of the information contained herein, shall form the basis of any contract or commitment. Securities of the Company have not been, and will not be, registered under the U.S. Securities Act or the securities laws of any state or other jurisdiction of the United States. Accordingly, any such securities may not be offered or sold, directly or indirectly, in the United States unless they have been registered under the U.S. Securities Act (which the Company has no obligation to do or procure) or are offered and sold pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and any other applicable state securities laws.

The distribution or release of this presentation outside Australia may be restricted by law and you should observe any such restrictions.

FINANCIAL AND OTHER DATA

A number of figures, amounts, percentages, estimates, calculations of value and fractions in this presentation are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this presentation. All dollar values are in Australian dollars (A\$), unless otherwise stated.

ACKNOWLEDGMENTS

In accessing, receiving or reviewing this presentation, each Recipient acknowledges and agrees to the foregoing terms and conditions. Any failure to comply with such terms and conditions may constitute a violation of applicable securities laws



RUBICON WATER

Dedicated to addressing water scarcity by providing innovative solutions to governments, water management utilities, and growers. Our mission is to increase water availability and agricultural productivity through improved water-use efficiency. With advanced technology and a focus on precision water management, we empower our clients to optimise their water resources with unparalleled efficiency and control.



35K+

Products Installed 20

Countries, 6 continents

~2Mha

Irrigated land serviced

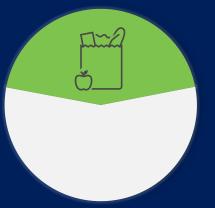
300+
Teammates
globally



OUR CHALLENGE AND OPPORTUNITY

Projections towards the year 2050 state that....

Agriculture will need to produce 56% more food and fibre to feed the world's population.



40% of the world's population will be living in river basins experiencing severe water stress.

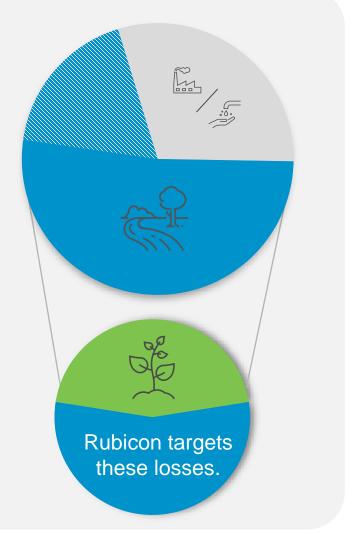


Currently...

Agriculture consumes 70% of the world's freshwater resources.

Surface water is the primary source of water, supplying approximately 60% of the world's irrigated land area.

On average only 40-50% of the water supplied to agriculture reaches the crops.

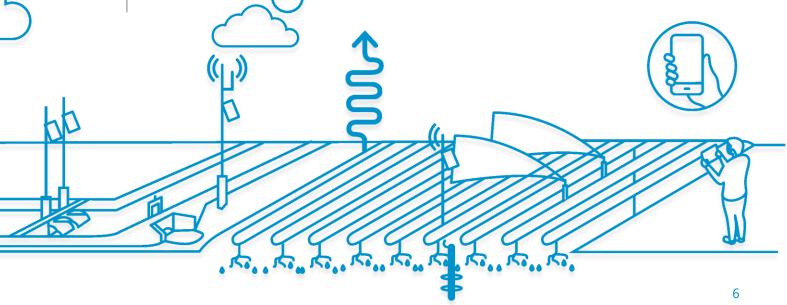




RUBICON SOLUTION OUTCOMES

- Farmers receive water when their crops need it – an on-demand supply
- Water is precisely measured and controlled from the dam to the farm:
 - at the dam
 - at each cross regulator
 - at each farm service point

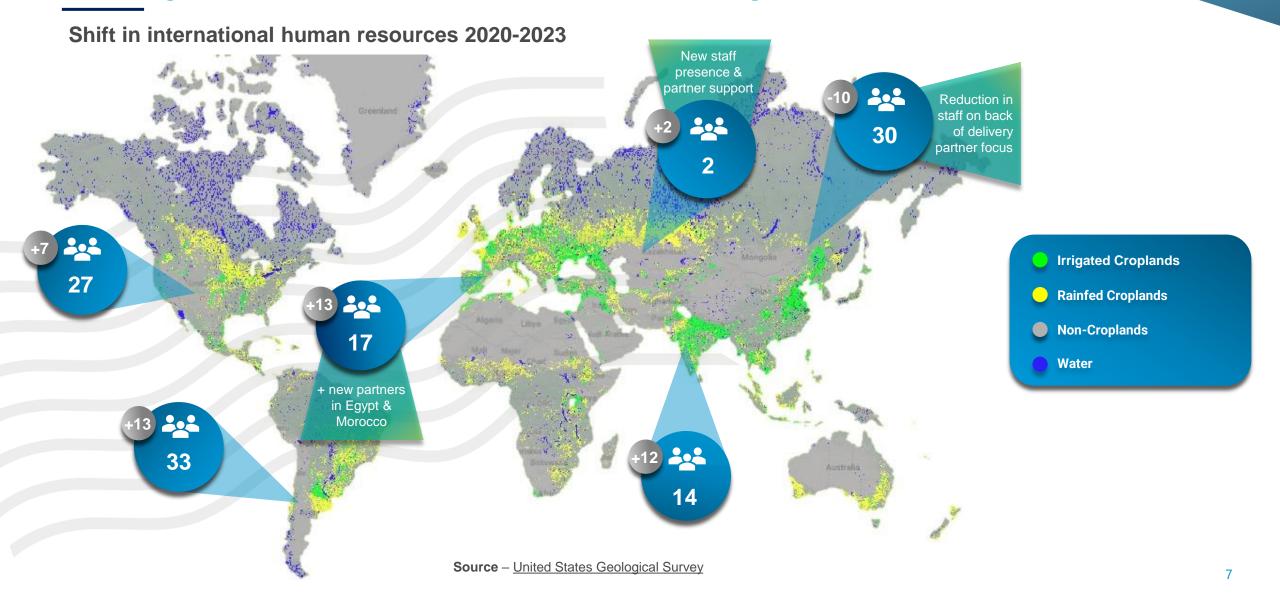
- Water is equitably distributed throughout the network
- All irrigators receive the same level of service
- Up to 90% distribution efficiency typically improving by 20-30%



GEOGRAPHIC FOOTPRINT AND GLOBAL THEMATICS



Extending resources across international areas with increasing demand

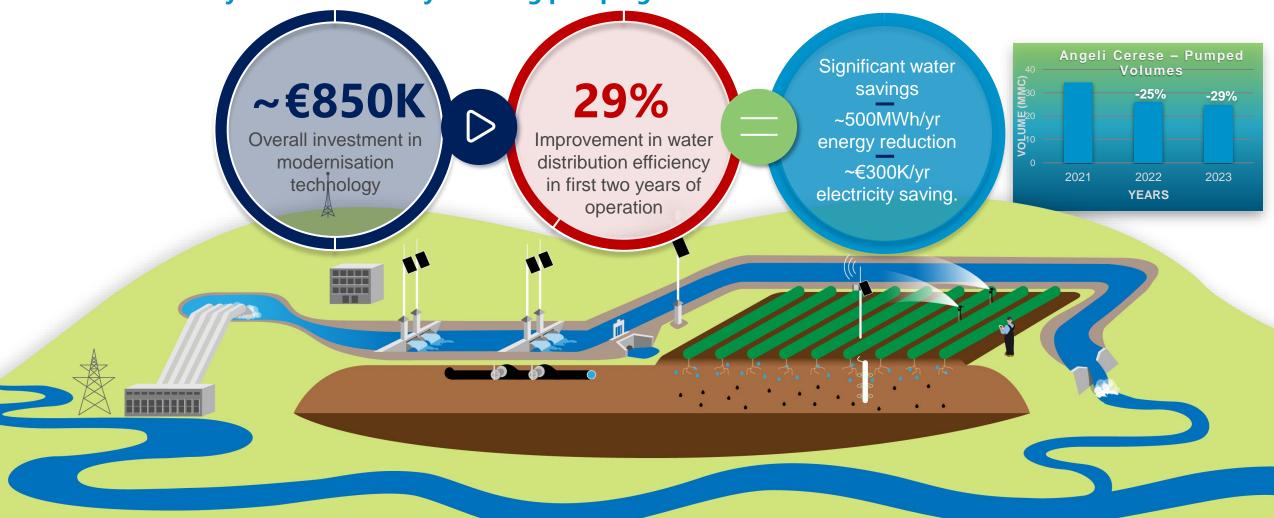






ACHIEVING MULTI-TIER ENVIRONMENTAL OUTCOMES

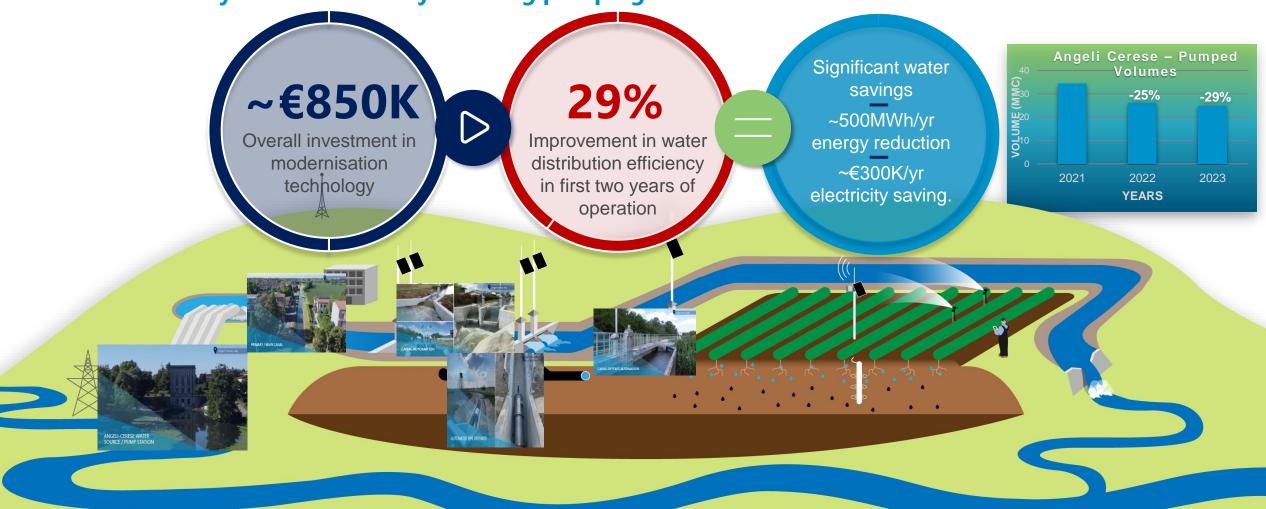
Angeli-Cerese project in Italy is achieving significant environmental outcomes by improving water efficiency and substantially reducing pumping.





ACHIEVING MULTI-TIER ENVIRONMENTAL OUTCOMES

Angeli-Cerese project in Italy is achieving significant environmental outcomes by improving water efficiency and substantially reducing pumping.









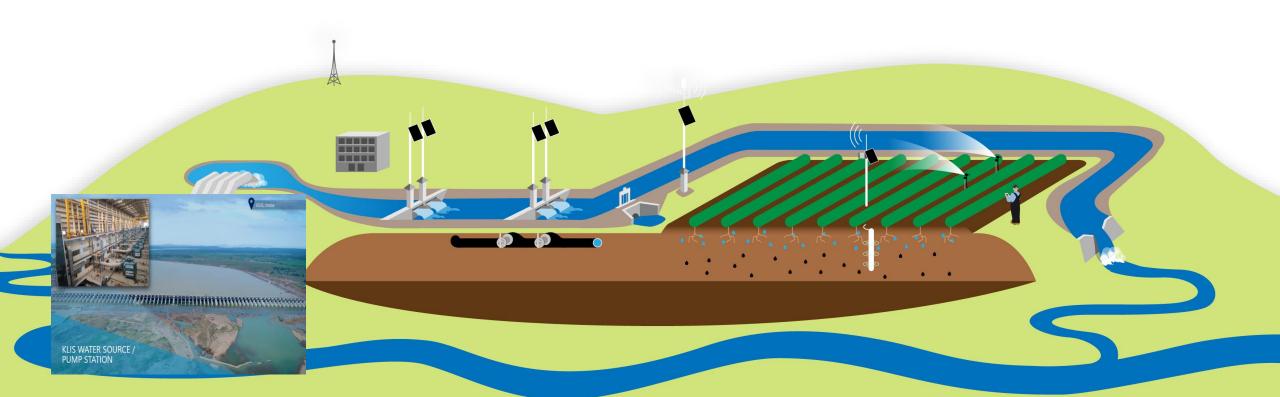






Kaleshwaram Lift Irrigation Project (KLIS)

The project with a capital cost of >\$27b AUD, provides water to 1.5 million acres of irrigated land via a network of over 1500km of canals, as well as supplying urban water to Hyderabad, local villages, and industrial uses.

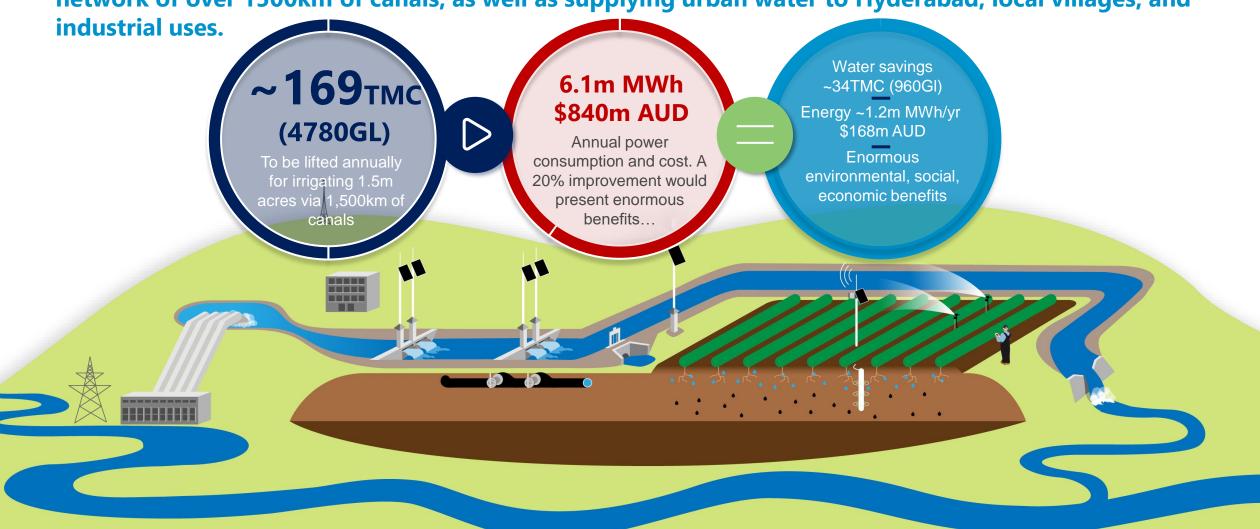






Kaleshwaram Lift Irrigation Project (KLIS)

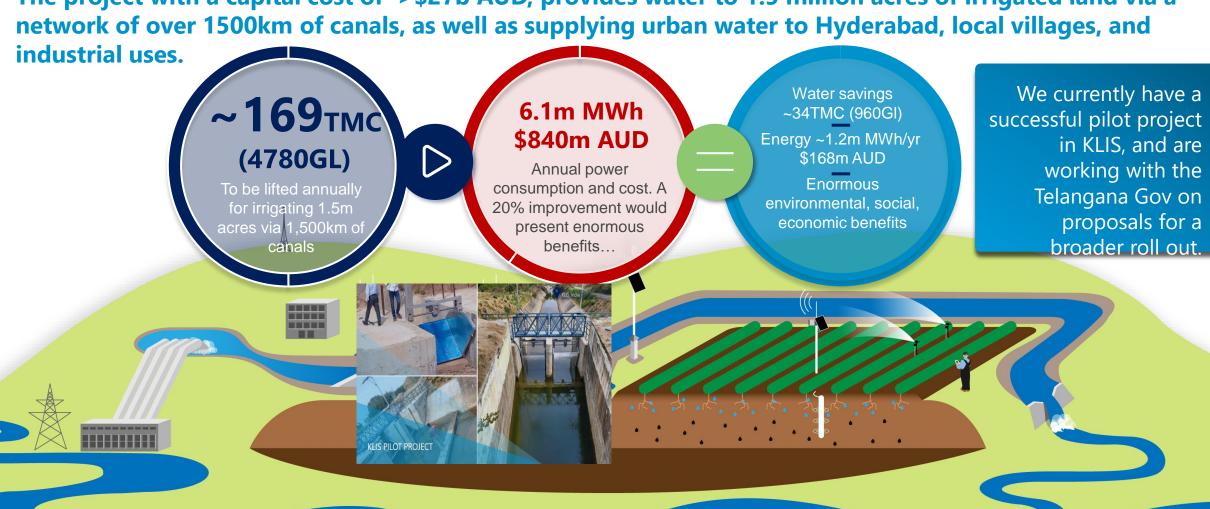
The project with a capital cost of >\$27b AUD, provides water to 1.5 million acres of irrigated land via a network of over 1500km of canals, as well as supplying urban water to Hyderabad, local villages, and





Kaleshwaram Lift Irrigation Project (KLIS)

The project with a capital cost of >\$27b AUD, provides water to 1.5 million acres of irrigated land via a network of over 1500km of canals, as well as supplying urban water to Hyderabad, local villages, and







US INVESTING IN WATER RESILIENCY MEASURES







US INVESTING IN WATER RESILIENCY MEASURES



US Federal Government to provide US\$4 billion

- Recent funding announcement by the US federal government to provide US\$4 billion specifically for water management and conservation efforts.
- The United States Bureau of Reclamation (USBR) is looking for long-term durable system efficiency improvement project proposals that will benefit the river system.
- Congress specified several potential uses of these funds:
 - 1. Reduction in diversion of water or consumptive water use.
 - 2. system conservation projects that achieve verifiable reductions in use of or demand for water supplies or provide environmental benefits
 - 3. Ecosystem and habitat restoration projects





US MARKET EVOLVING



Rubicon well positioned to make a substantial impact to drought affected river basins

- Rubicon is well regarded and recognised throughout the US with steady growth since 2006
- Our technology is currently operating throughout more than 150 districts, with more than 2,500 automated products – presenting a strong foundation for increased investment.
- In November, one of the largest US districts, Imperial Irrigation made the decision to proceed with a significant modernisation project – representing a significant leap forward both the district and benchmark reference for wider US regions.
- Rubicon is actively aligning with both existing and new district clients to develop proposals in response to the funding measures









CONTACT

Bruce Rodgerson

CEO

Bruce.Rodgerson@rubiconwater.com

© 2023 Rubicon Water.

RUBICON logo and BayDrive, BladeMeter, BladeValve, CableDrive, FarmConnect, FerIT, FlumeGate, FlumeMeter, FormiPanel, MicronLevel, NeuroFlo, PikoGate, PikoMeter, SCADAConnect, SlipGate, SlipMeter, SolarDrive, Sonaray, TCC and Total Channel Control are trademarks and service marks, or registered trademarks and service marks of Rubicon Water or its affiliates in Australia, the United States of America and other jurisdictions. Systems, components, methodologies and software supplied by Rubicon Water may be the subject of patent and design rights in Australia and elsewhere.