

Investor Update September 2023

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EOS Leaders



Andreas Schwer, CEO

- Over 30 years in global Defence, Manufacturing and Space industries
- Aeronautical engineer, PhD
- German citizen
- Airbus 14 years, Rheinmetall International 5 years

Commenced
August 2022



Clive Cuthell, CFO

- Over 15 years as CFO in global industrial businesses
- Chartered Accountant 25 years
- British / Australian citizen
- Rinker Group / Holcim 9 years, Nuplex 3 years

Commenced
September 2022

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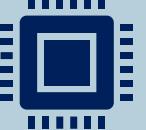
- Business Overview
- Global Market Update
- 1H 2023 Performance Overview

2. Financial Results

3. Growth & Outlook

Appendices

Business Overview

STRATEGIC POSITIONING	OUR STRENGTHS	KEY PRODUCT AREAS
 >75% export revenue	 Accuracy and tracking	 RWS and Turrets
 Global Non-ITAR market (non-US)	 Technology and Innovation	 High Energy Laser Weapons
 Growing market size	 Established >2,500 RWS in service	 Space EM Solutions

Market Update

Ukraine conflict and increased geo-political tensions are resulting in higher Defence spending

Market Situation

- Ukraine war and geopolitical tensions
- Significant increases in global Defence activity and planned spending
- Technology is a key differentiator

EOS Strengths

- Leading edge technology
- Focused product development and commercialisation
- Targeted business development
- EOS strategic discipline and capital allocation



1H 2023 Performance Overview

Improved cash flow,
signed new contracts, and
launched new products



New products launched:
Slinger Counter-Drone
R150 lightweight formal launch



Signed new contracts >\$400m
incl. conditional Ukraine \$181m



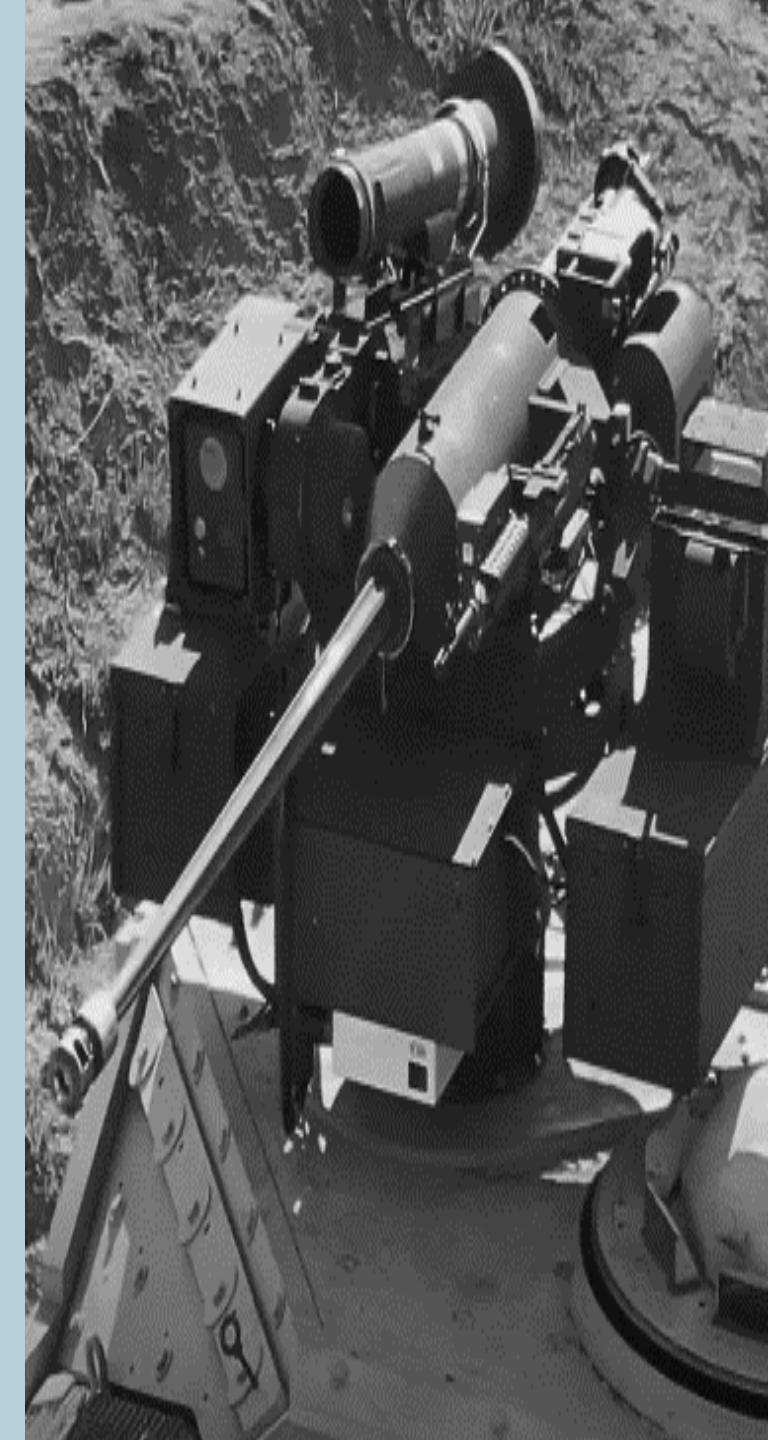
Focus on contract management
Net realisation A\$50m contract asset



\$123m cash receipts in 1H 2023,
Up 65% from \$74m in 1H 2022
Cash balance 28 Aug - \$83m



EOS repaid \$26.9m of debt, on schedule in Sep 2023
In accordance with debt agreements



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 - 1H 2023 Cash Flow
 - Segment Update – Defence & Space
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1H 2023 Finance Results

Significant improvement in Revenue, Cashflow and Order Backlog

Key Results	1H 2023	1H 2022	▲
	\$m	\$m	\$m
Revenue	74.3	53.8	20.5 +
Underlying EBITDA	(14.8)	(24.2)	9.4 +
Finance cost	(16.0)	(6.1)	(9.9) -
Net loss before tax	(35.4)	(33.0)	(2.4) -
Net cash flow from operations	30.7	(17.1)	47.8 +
Order backlog 30 June			
Secured	464	323	141 +
Conditional	181	-	181 +
Total	645	323	322 +

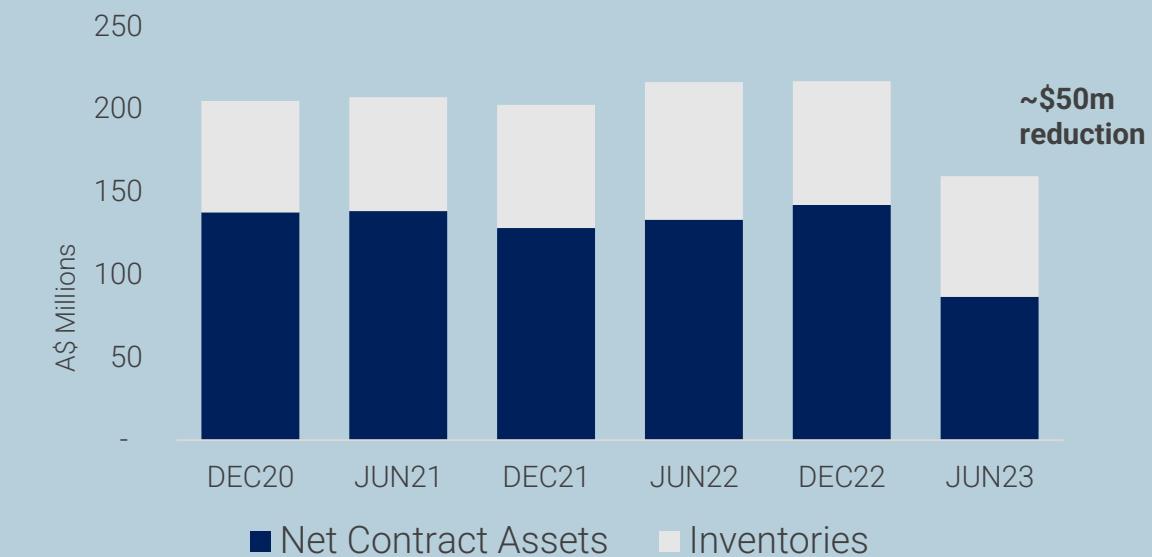


Cashflow Improvements

EOS has delivered cash flow improvement

Key Cash Flows	1H 2023	1H 2022	▲
	\$m	\$m	\$m
Customer receipts	123.3	74.5	48.8 +
Net Operating Cash Flow	30.7	(17.1)	47.8 +
Net Investing Cash Flow	(6.1)	(23.6)	17.5 +
Cash balance 30 Jun	42.0	13.8	28.2 +
Cash balance 28 Aug	83.1		

Net Contract Assets and Inventory

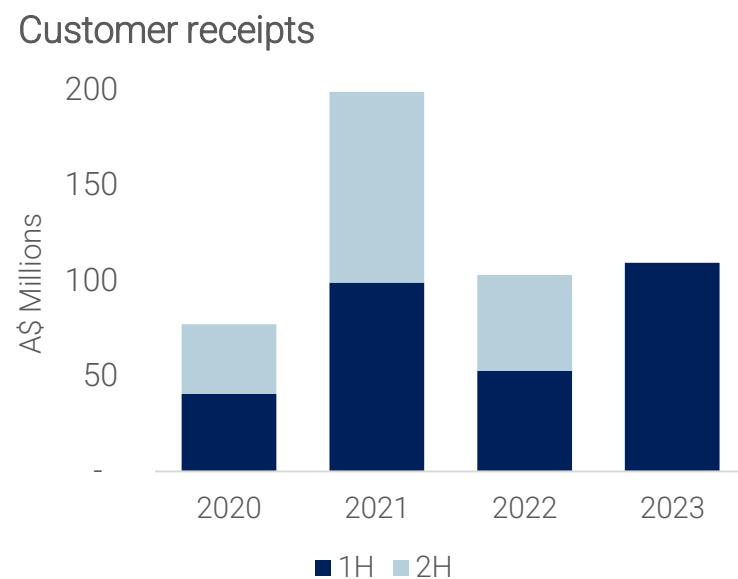


Defence

Solid revenue growth
with positive market outlook



Divisional Results	1H 2023	1H 2022	%
	\$m	\$m	
Revenue	50.7	38.2	33% +
Loss before tax	(17.5)	(25.7)	32% +
Customer receipts	109.3	52.7	107% +

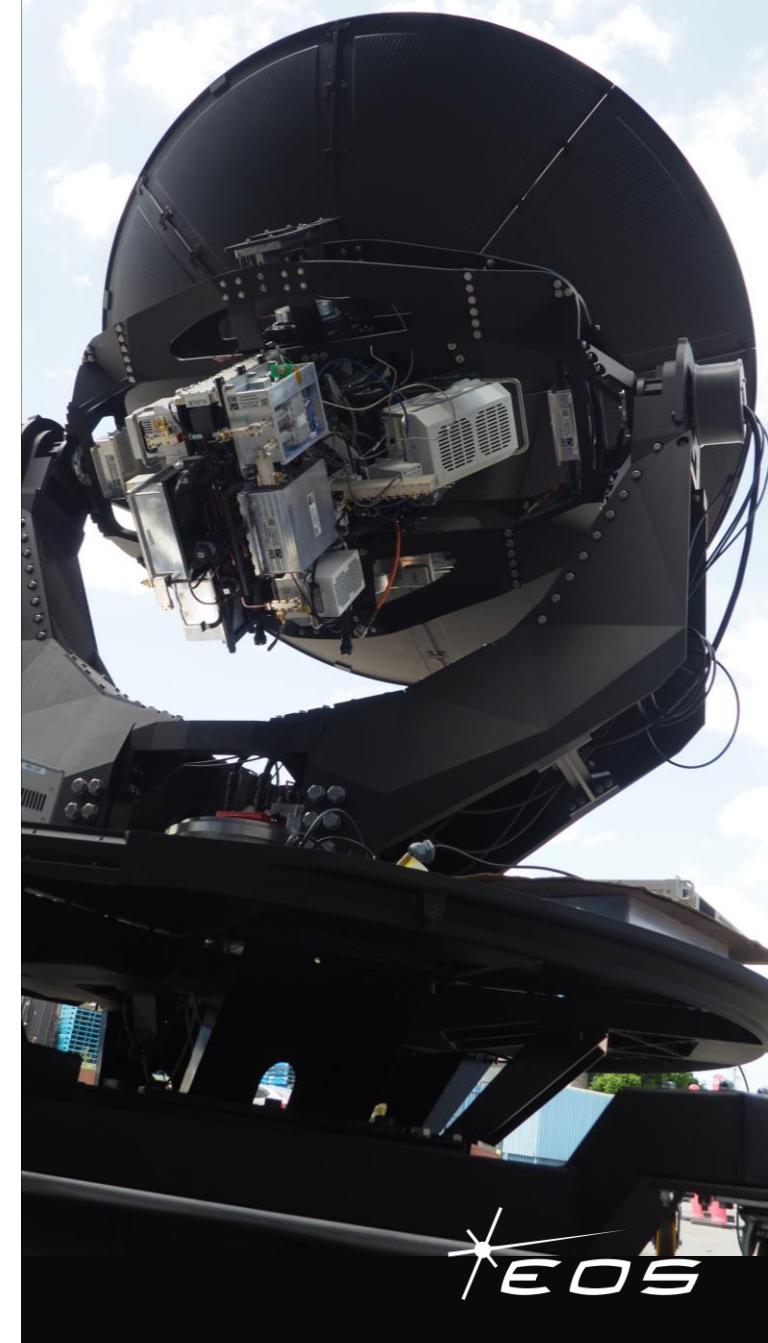
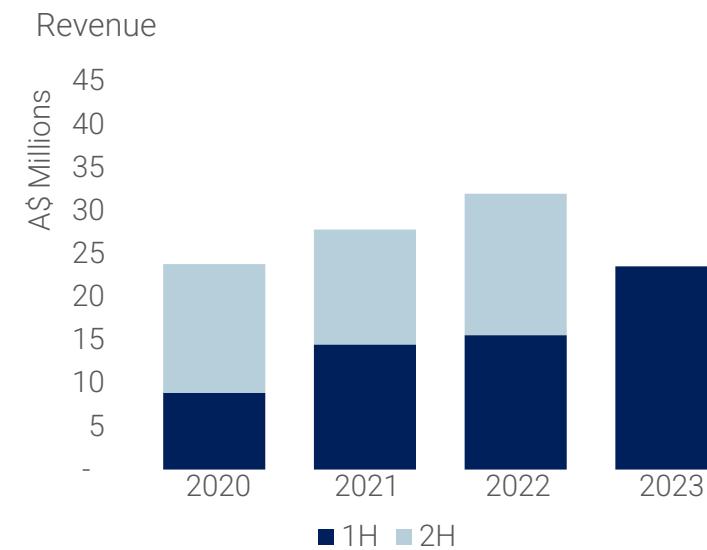


Space

High growth EM Solutions naval satcom activity, and Space data services



Divisional Results	1H 2023	1H 2022	%
	\$m	\$m	
Revenue	23.6	15.6	51%
Loss before tax	(0.4)	(3.4)	88%
Customer receipts	13.9	21.8	-36%



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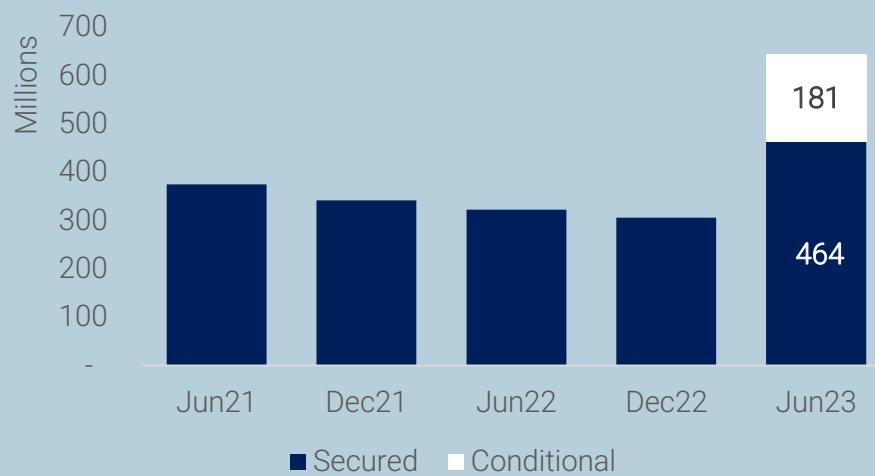
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 - New Order Intake & Backlog
 - New Product Growth Opportunities
 - Our promises
 - Our approach

Appendices

New Order Intake & Backlog

Record order backlog provides a strong base for future growth

Order Backlog



Significant New Orders Secured

- A\$51m Western European Government sales, delivered July 2023
- Up to A\$202m EM Solutions for Australian Navy (2023-2030)
- A\$181m Ukraine contracts, conditional on testing, approval and customary wartime (cancellable) terms:
 - First demonstration completed successfully
 - Test report documentation underway
 - Next step: Ukraine MOD approvals, which may result in confirmed orders

New Product Growth Opportunities

EOS has unique advantages in point & track technology

Revenue timing *		
R150 Lightweight System	Formal launch in 2023 Suitable for light vehicles Future UGV opportunity	2023-25
Counter Drone Kinetic System	Launched "Slinger" in 1H 2023 Proven, world-leading accuracy Initial evaluation order received	2024-25
Large R800 Remote Weapon System	Continued to develop and test Low cost and heavy firepower Planned market intro 2023-24	2024-26
Unmanned Ground Vehicle Weapon Systems	Growing demand Lightweight & resilient High accuracy	2025-27



* The global defence industry supports innovation – product development can take five years and more, with commercial launches taking two-three years or more to reach maturity.

New Product Growth Opportunities

High Energy Laser Weapon

EOS has developed a 36-54kW laser weapon and demonstrated it during August 2023

EOS Prototype

- Currently available 36-54kW class (36kW in trial operation)
- Two test ranges – indoor and outdoor
- Class 1 and 2 drone capability and demonstration
- Fully owned IP

Product Development

- Investment required to fully develop 54kW product, ~US\$15m
- Investment required to increase to 100-150kW, ~US\$50-70m
- Seeking partner funding – based on Aug 23 demonstrations
- Lower power weapons 0 – 20kW
 - Development in progress
 - Evolving application



New Product Growth Opportunities

Space & Space Warfare

Space Warfare is a rapidly evolving military need,
and EOS has the key capabilities in house

Market Evolution

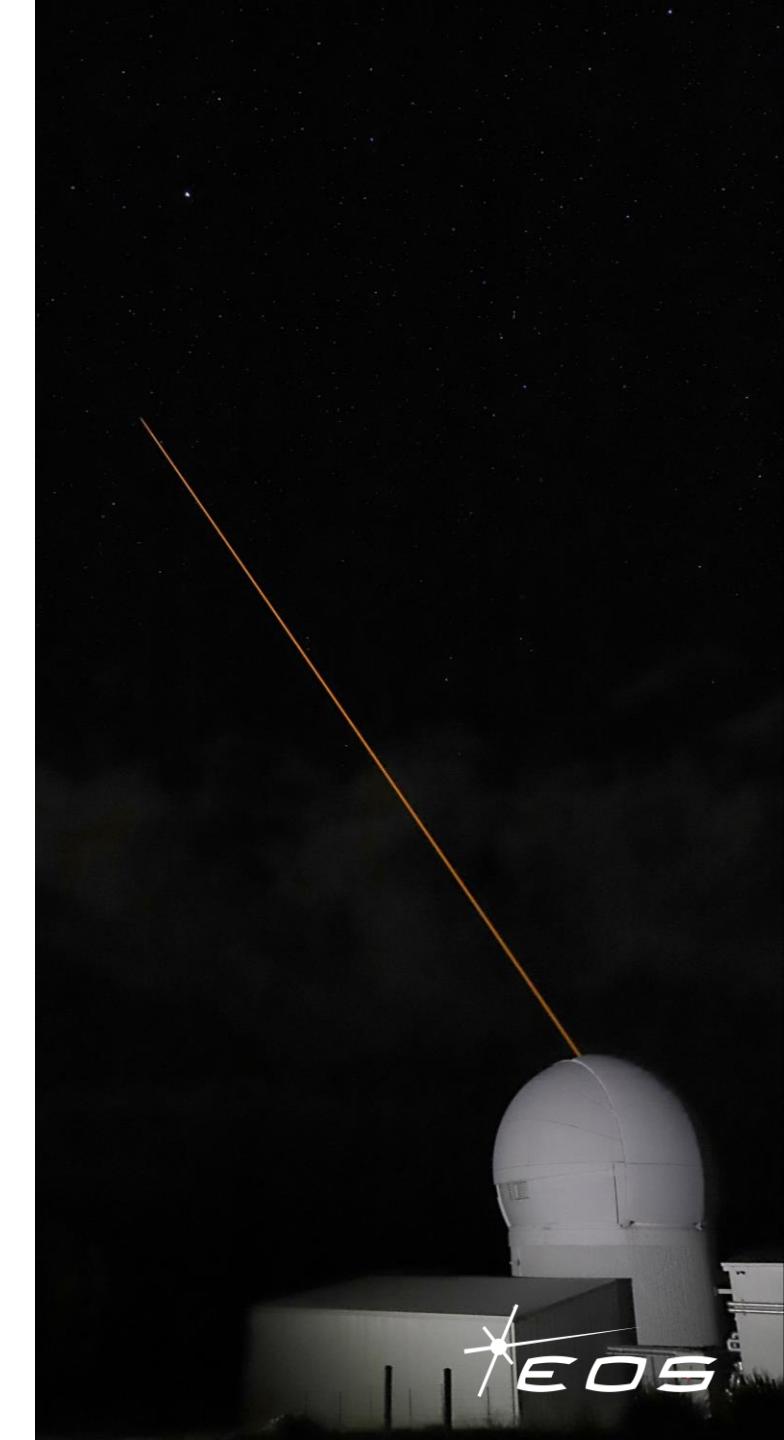
- Space Warfare is a significant growth market – growing need for capability to disrupt enemy space operations
- National governments are seeking help to develop this capability - recent government tender for US\$80m development project

EOS Capability – EOS has significant private IP

- Space Domain Awareness – market leading identification and tracking capability
- Telescope construction for over 20 years
- High energy laser – EOS experienced in space operation
- Opportunity for fixed and mobile ground station development

EOS Next Steps

- Seeking product development funding partners
 - EOS contributes IP and technology
 - Commercialise expertise in growing market



Our Promises

We have delivered on our promises

We said...	We delivered...	
Formulated new strategy	Focus on core businesses & strengths of point & track. Exit SpaceLink in 2022. Exit Australian Satellite Manufacturing proposal (2023) 2023 Capex focused on core business. Seeking third party product development funding	✓
Increased efficiency	Company wide restructuring program Reduced headcount by >100 FTE in 2022	✓
Innovate & launch core products	Slinger Counter Drone launched R150 lightweight RWS formal launch VAMPIRE AS65 R150 gimbal in market (with L3Harris)	✓
Grow & diversify sales	New contracts secured – Ukraine / Western Europe Grew EM Solutions with contract for up to A\$202m 30 June 23 Backlog \$645m (incl. conditional contracts)	✓
Realise working capital	Amended customer contract in February 2023 1H 2023 reduced contract asset by \$50m Secured >\$44m proceeds from new sales in July 2023	✓
Focus on cash + Repay Debt	Increased cash balances - From \$22m at Dec 2022 To \$42m at June 2023 and To \$83m at 28 August 2023 Repaid debt of \$26.9m, as planned, in September 2023	✓

Our Approach

We will maintain focus

1. Manage Cash Flow

- Realise working capital
- Repay debt on schedule in 2023, 2024 and 2025

2. Diversify Product Base

- Maintain leadership in accurate pointing
- Commercialise technology

3. Diversify Customer Base

- Go to market in Europe & North America
- Continue to grow sales orders

4. Maintain Strategic Discipline

- Focus on the core – accurate pointing
- Secure product development funding



Conclusion

1. Questions

2. Thankyou

Appendices

- Glossary
- Net loss to EBITDA reconciliation
- Segment results detail
- Historical revenue and cash receipts
- Order intake summary
- Debt summary
- EOS Segments



Glossary

Term	Description	Term	Description
1H	First Half of the financial year	ITAR	International Traffic in Arms Regulation (a USA regulatory regime)
2H	Second Half of the financial year	MOD	Ministry of Defence
ADF	Australian Defence Force	Q4	4 th quarter of the financial year
ASMH	Australian Satellite Manufacturing Hub	RWS	Remote Weapon System
CF	Cash Flow	SatCom	Satellite Communications
CUAS	Counter Unmanned Aerial System	UGV	Unmanned Ground Vehicle
DE	Directed Energy	Underlying EBITDA	EBITDA before impairment and foreign exchange gain/(loss)
EBIT	Earnings Before Interest and Tax		
EBITDA	Earnings Before Interest, Tax Depreciation and Amortisation		
FTE	Full Time Equivalent		
IP	Intellectual Property		

Net Loss to EBITDA Reconciliation

Continuing operations	Period ended 30 June 2023 \$m	Period ended 30 June 2022 \$m
(Loss) for the period	(32.4)	(26.4)
Income tax (benefit)	(3.0)	(6.6)
(Loss) before tax – see next page	(35.4)	(33.0)
Impairment of assets	-	3.8
Finance costs	16.0	6.1
Foreign exchange (gains)	(2.4)	(6.4)
Underlying EBIT (loss) (before impairment and foreign exchange gains)	(21.8)	(29.5)
Depreciation and amortisation	7.0	5.3
Underlying EBITDA (loss) (before impairment and foreign exchange gains)	(14.8)	(24.2)

Segment Results Detail

June 2023	Defence	Space	Un-allocated (incl. finance costs)	Total
	\$m	\$m	\$m	
Revenue	50.7	23.6		74.3
Loss before tax	(17.5)	(0.4)	(17.6)	(35.4)
<hr/>				
June 2022				
Revenue	38.2	15.6		53.8
Loss before tax	(25.7)	(3.4)	(3.9)	(33.0)

Order Intake Summary

From September 2022 to Date

Segment	Amount \$m	Customer location	Product/Services	Delivery period
Defence	120	Ukraine	RWS	2023-2024
	61	Ukraine	RWS	2023-2024
	51	Western Europe	RWS	2023-2024
	15	Southeast Asia	RWS R600	2023
	<10	USA	RWS R150	2023
Space	202	Australia	SEA-1442-5 award	2023-2030
	26	Australia	Sustainment of existing fleet of Cobra Maritime SATCOM Terminals	2022-2026
	38	Various	Cobra satellites and RF components	2023-2024
	1m	Asia and Europe	Laser and telescope equipment	2022-2023
	<1m	USA	Satellite laser ranging data	2023

Debt Summary

The focus on Cash Flow has ensured that Sep 23 debt repayments occurred as planned.

A\$m	Principal	Term	Maturity	Total Rate	Repayment
Working Capital Facility	20.0	12m	Repaid Sep 23	19%	26.9
Working Capital Facility	15.0	18m	11 Apr 24	19%	20.5
Term Loan Facility	35.0	36m	11 Oct 25	26%	52.1
Total	70.0				99.5

2022 Borrowing Facilities

- Set up in Sep/Oct 2022 with longstanding equity investor Washington H. Soul Pattinson (“WHSP”)
- Interest can be capitalised up to 12 months – total Group 1H finance costs were A\$16.0m (A\$6.1m in 1H 2022)
- Repayment of A\$99.5m includes capitalised interest, excludes interest paid prior to maturity. Total repayable is up to A\$127m
- Borrowing facilities include substantial covenants and restrictions and a 100% make whole clause

Recent Actions and Cash Flow

- Cost reduction program executed in Q4 2022 (A\$25m); SpaceLink venture terminated ceasing further investment (A\$26m in 2022)
- Middle East contract amended in February 2023
- 1H 2023 reduction in contract asset working capital asset of A\$50m
- 2023 1H Cash Receipts from customers of A\$123m (increase from \$75m in 2022 1H)
- Cash balance at 28 August of \$83m
- Debt Repayment of \$26.9m occurred in September 2023, as planned

EOS Segments

Defence

Defence Systems specialises in technology for weapon systems optimisation and integration, as well as ISR (Intelligence, Surveillance and Reconnaissance) and C4 systems for land warfare. Its key products are next-generation remote weapon systems, vehicle turrets, high-energy laser weapons (directed energy), as well as fully integrated and modular Counter-UAS and C4 systems.

Space

Space Systems includes all EOS space and communications businesses and operates as two entities – Space Technologies and EM Solutions.

Space Technologies specialises in applying EOS-developed optical sensors and effectors to detect, track and characterise objects in space. It includes capabilities in the domain of space control and space warfare.

EM Solutions delivers world-leading RF and optical space communications technology. Its core product range centres around the development and production of high-end, broadband radio transceivers for satellite communications as well as satellite communications on-the-move terminals for defence and government customers

